



CITY OF HOUSTON
FINANCE DEPARTMENT
Strategic Procurement Division

Sylvester Turner

Mayor

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September 13, 2021

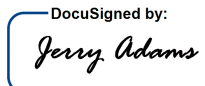
SUBJECT: Letter of Clarification No. 3
REFERENCE: RFP No.: S33-T29675 – The Resilience Hubs-Houston Lily Pad Plan
TO: All Prospective Proposers

This Letter of Clarification is issued for the following reason:

- 1) To provide notice that Yvette Smith, Sr. Procurement Specialist, is the newly assigned buyer of record for this project. Please contact Yvette at yvette.smith@houstontx.gov or 832-393-8765 for questions regarding this project.

When issued, Letter(s) of Clarification shall automatically become a part of the solicitation documents and shall supersede any previous specification(s) and/or provision(s) in conflict with the Letter(s) of Clarification. All revisions, responses, and answers incorporated into the Letter(s) of Clarification are collaboratively from both the Strategic Procurement Division and the applicable City Department(s). It is the responsibility of the proposer to ensure that it has obtained all such letter(s). By submitting a proposal on this project, proposer(s) shall be deemed to have received all Letter(s) of Clarification and to have incorporated them into their proposal.

Sincerely,

DocuSigned by:

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Jerry Adams
Chief Procurement Officer